

BEST PRACTICES

- National MilSatCom programmes: a long and renewed/continued experience over four decades
 - SEXTIUS
 - SYRACUSE I (1984, 1985, 1987)
 - SYRACUSE II (1991, 1992, 1995, 1996)
 - SYRACUSE III (2005, 2006)
 - COMSAT NG
- Co-operative MilSatCom and GovSatCom programmes: a more recent experience – though acquired through 2 decades of cooperation
 - TRI-MILSATCOM
 - NSP2K(2005)
 - ATHENA-FIDUS (2014)
 - SICRAL 2 (2015)



CHALLENGES

- The principle of co-operation in SatCom is a challenge
- Unsuccessful co-operations:
 - EU-MILSATCOM, IN-MILSAT, BI-MILSATCOM, TRI-MILSATCOM in the 90's: between FR, GE, UK, US
 - More recently: no joint development for the successors of SYRACUSE and SKYNET so far
- Successful co-operations:
 - Pooling of capacities: a consortium of 3 European nations (FR, IT, UK) to meet NATO needs post 2000 (NSP2K)
 - Joint development of capacities: ATHENA-FIDUS and SICRAL 2 between FR and IT







LESSONS LEARNED

- Conditions for a successful SatCom national development programme:
 - A national Defence Technological and Industrial Base (DTIB)
 - Innovative and competitive DTIB
 - A smart procurement
 - A reassessed acquisition strategy in line with project objectives
 - In case of capacity renewal : mastering the work schedule
 - A strong project owner, responsible for the cost/schedule/performance tradeoffs in front of an agreed operational need
- In a joint development:
 - Consistent national schedules
 - A trade-off between national sovereign requirements leading to a shared view on needs
 - An industrial structure compatible with respective industry strengths





FRENCH SATCOM CAPACITIES



Sovereign Core

- MILSATCOM: military satellite communication
- Hardened capacity
- Military use
- SYRACUSE and SICRAL 2

Extended Core

- GOVSATCOM: governemental satellite communication
- Assured access
- Military and Public Autorities use
- ATHENA-FIDUS

Augmented Core

- COMSATCOM: commercial satcom
- · Access upon availability
- Military, Public Autorities, civil customers
- ASTEL and EU satcom market

OPPORTUNITIES

- GOVSATCOM initiative in the European framework:
 - Real opportunity for a European large scale and visible project
 - European systems potentially equivalent to worldwide SATCOM systems: American WGS system, One Web constellation...
 - Additional capacity to the 5 European national MILSATCOM capacities for the benefit of the 28 Member States
- Promising initiative under conditions:
 - Consolidation of the European Defence Technological and Industrial Base (EDTB):
 - Main fundings for the European industry
 - Funding for innovation and key enabling technologies
 - Prior to any activites: governance in place and mission requirements validated
 - Programme governance areas under Member States' control:
 - Industrial Policy
 - Security
 - Finance
 - Keep MILSATCOM specificities outside the project



OPPORTUNITIES

- Initial pooling of European national GOVSATCOM capacities:
 - French proposal in PT SATCOM (EDA) to develop
 - A first way to validate the needs
 - Call for candidates





Thank you for your attention





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